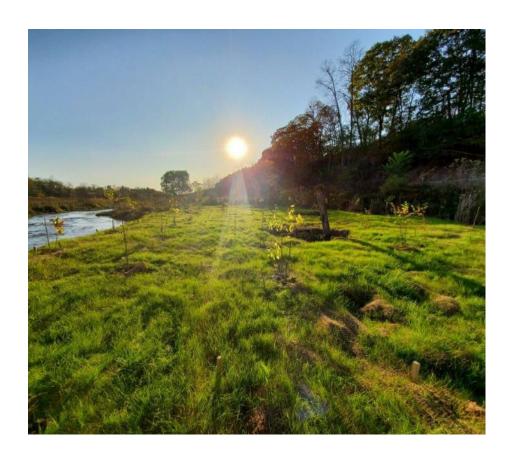




## Who is RES?

### RES is restoring a resilient earth for a modern world, project by project.



- Founded in 2007, inspired by notion that restoration can be a win/win for both humanity and the environment
- Nation's largest ecological restoration company, creating ecological uplift by doubling down on nature's own processes
- Pioneered how to make environmental mitigation markets work with a turnkey, totalstewardship business model
- First mitigation bank sponsor in Pennsylvania
- Largest mitigation bank sponsor in West Virginia



The ecological uplift of a mitigation project helps offset unavoidable impacts of infrastructure projects like highway expansions.



# Question

What are the steps involved in delivering an AML reclamation project?



# Traditional AML Reclamation Project Delivery

### What are the steps involved in delivering an AML reclamation project?

- Identify Problem
- Acquire Property Access
- Procure Design/Data Collection Services
- Collect Data/Design Project
- Acquire Permits
- Bid Construction
- Procure Contractor
- Construct Project



# Question

What is the greatest cost in this approach?



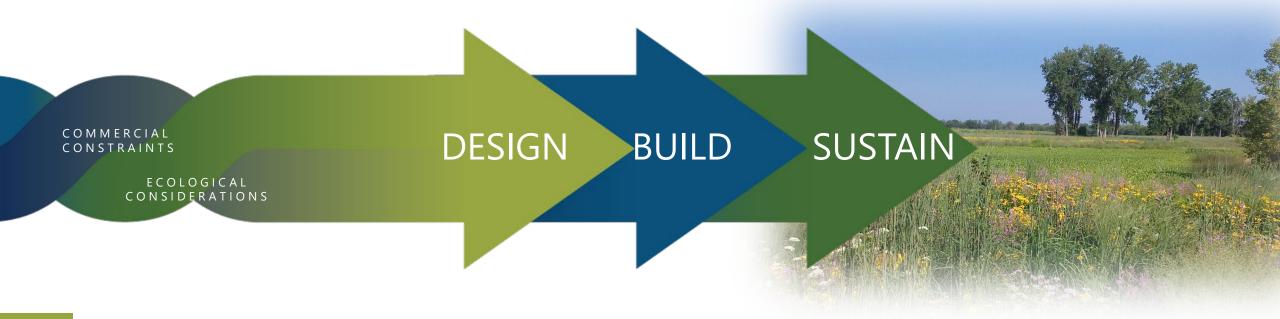
# Traditional AML Reclamation Project Delivery

What is the greatest cost in this approach?

• TIME



## RES Full Delivery Approach



RES Team

#### Behind the Scenes

- Land acquisition
- GIS specialists
- Environmental, health, safety and security
- Regulatory project managers
- Project controls

- Government affairs
- Public and community relations
- Financial
- Legal

#### On the Ground

- Certified foresters
- Construction managers
- Engineers
- Field crew members
- Field ecologists

- Hydrologists
- Landscape architects
- Nursery managers
- Rosgen IV certified stream designers
- QA/QC oversight teams
- Superintendents
- Wetland scientists
- Wildlife biologists



# **RES Project Delivery- Procurement Comparison**

- - Traditional project delivery with multiple contracts = relatively intense administration
- Design—Build & Engineering—Procurement—Construction (EPC)
  - Separate contracts for land acquisition, design/construction, and operations
  - Can accelerate the project development phase
- Full-Delivery
  - A single contract to acquire the real estate (site), develop, and operate the project up to a future regulatory closeout
  - A "product" is delivered, in the form of a measure of performance
  - Guaranteed regulatory compliance, transfer of liability
  - Typically includes 5-10 years (or more) of guaranteed performance

**Full-Delivery** Project Delivery is also referred to as:

- "Turnkey"
- "Design, Build, Operate, Maintain (DBOM)"
- "Pay for Performance"
- "Performance Based"



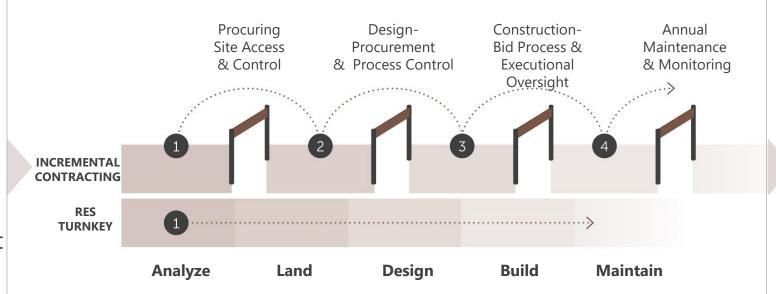
21st Century Challenges Require 21st Century Solutions

# The Power of the "Full-Delivery" Approach

# Transfer of Financial and Regulatory Risk

- Single contract responsible for all phases
- Guarantee delivery, of the 'product', on time, on budget

### Each 'hurdle' adds cost and opportunity for error



### **Faster Implementation and Lower-cost**

# Results = Top-notch Restoration on the Ground

- Better work, done by experts
- **Faster** to implementation
- Cheaper and lower administrative costs/effort



# Stakeholder Engagement



- Secures access & project agreements
- Optimizes property value & utility postreclamation



# NON-PROFIT PARTNERS

- Aid in proposal development
- Identify potential projects



# AGENCY OFFICIALS

- Secure permitting & documentation
- Coordinate project approval
- Prioritize
   environmental
   hazard mitigation



 Address hazards and provide environmental and economic uplift



# RES Project Delivery- Why Full Delivery?







# RES Project Delivery-Full Delivery Market Examples



**Compensatory Mitigation Requirements** 

"Classic" wetland, stream, endangered species offsets for project impacts



**Environmental Reclamation** 

Regulatory and/or legal settlements for compliance and enforcement actions



Water Quality/
Stormwater Offsets

Restoration to satisfy governmental (and DOT's) compliance for TMDL's, CSO Consent Decrees, MS4, etc.



**Corporate Sustainability** 

Private companies engaging in voluntary restoration for greater public good, creating positive environmental benefits, often with performance 'scores' from investors



### RES Project Delivery-Full Delivery Case Studies

Compensatory
Mitigation: North Texas
Water District: Bois
d'Arc Lake PRM

17,000 acres of aquatic and terrestrial resource mitigation

Value-engineer, build, monitor and maintain for 20 years, with liability transfer thru surety bonding

Quote from District: "With the switch in delivery method, we realized about \$100 million in contract savings"

Water Quality Trading:
Virginia Center for
Transportation
Innovation & Research

Cost-comparison of VDOT participating in water quality trading (WQT, or 'Full-delivery' approach) vs constructing onsite BMPs **Cost savings of 5% to 75%, with an average cost savings of 51%** using WQT

VDOT's commitment to WQT spurred economic development in eco-restoration, to meet VDOT and other market demands

PennDOT: MS4
Sediment Reduction
Pilot Project (2018)

**Design-build-operate-maintain (DBOM**, or 'Full-delivery' approach) seeking most # of pounds TSS, for \$750,000 contract **Bids ranged from \$4.48 to \$29.99 per pound** (winning bid to deliver 167,000 pounds)

Private (offsite) land, designed and constructed in under 12 months

PennDOT MS4
Program-wide using
DBOM

Initially estimated MS4 compliance at \$50M, currently expecting closer to \$10M, with minimal staffing

Collaborating with municipal partners to procure DBOM TSS credits to reduce cost for local taxpayers



## **RES Solutions**







### **Who We Serve**

Roads & Tollways

Municipal Public Works

Oil & Gas

Mining

Renewable Energy

Power & Utilities

Manufacturing & Heavy Industry

Commercial Development

### **Environmental Mitigation**

Wetlands | Streams | Species

### **Reclamation**

Brownfields | Landfills | Refuse Sites

### **Stormwater Management & Water Quality**

Stream Restoration | Green BMPs | Nutrient Reduction | AMD

### **Climate Adaptation & Flood Resilience**

Coastal | Watershed | Urban | Corporate Sustainability

### **Key Outcomes**

Predictable Costs,
Fixed-Price Contracts
Cost Savings
Streamlined Permits
Measurable, Verifiable Metrics
Transfer of Regulatory Burden
Self-Sustaining Ecosystems

# Restoring our land and waters



406
Mitigation sites



25,664,000 *Trees planted* 



79,600
Acres of restored and protected lands



650
Miles of streams restored
and conserved



20,200
Acres of special-status
species habitats



352
Tons of water quality
nutrient reductions



## Thank You!

John Brawner

**Client Solutions Manager** 

Denny Strickland

Project Manager

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### Scan to learn more



res.us/aml-reclamation

